



**TOURNONS LA PAGE**  
Pour l'alternance démocratique  
en Afrique

# 2023

# ANNUAL REPORT



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# PREFACE



**Alexandre Didier AMANI**  
President

It is with a mixture of pride and determination that we present the Tournons La Page 2023 Activity Report. This year has been marked by crucial events and daunting challenges for democracy in Africa and beyond. We are deeply committed to the promotion of democracy and respect for human rights, and this report reflects our ongoing commitment to this noble cause.

The year 2023 has seen major political changes, with coups d'état in Mali, Guinea, Burkina Faso, Chad, Niger and Gabon orchestrated by military juntas, echoing the crisis of democracy we face. These events also remind us of the imperative need to continue our fight for legitimate, transparent and accountable democratic systems.

This report highlights our strategic priorities and key projects for 2023. We continued to consolidate our influence with active and determined national coalitions in 15 countries. Our movement expanded its partnerships with international players, reinforcing our commitment to being a true school of democracy. We organized training courses and activities aimed at building the capacities of civil society players, while paying particular attention to the protection of our members in a global context of closing citizen space. In addition, we have stepped up our global advocacy of term limits and respect for constitutions to guarantee political stability and peace in our countries.

All this has been possible thanks to the day-to-day support of our partners, the true pillars of our mission. Their unwavering commitment, trust and collaboration have been essential to the realization of our actions and the promotion of democracy and human rights. We would like to express our deep gratitude and sincere appreciation for their invaluable contribution.

We sincerely hope that this report will provide you with a comprehensive overview of our activities and ongoing commitment. We would like to express our deep gratitude to all those who support our cause and contribute to the achievement of our common goals. Together, we have the power to amplify people's voices to promote democracy to create real change and build a better future for all.

# CONTEXT

The year 2023 marks the return of a system of governance in which suits give way to fatigues at the head of states. After the events in Mali, Guinea, Chad and Burkina Faso, Niger on July 26 and Gabon on August 30 were also the scene of military coups d'état. These regime overthrows were often welcomed by a section of the population, fed up with the corrupt systems that had preceded them.

In Gabon, the Ali Bongo regime, in place since 2009, has ruled with an iron fist and without sharing, succeeding dynastically his father who had ruled the country in a similar fashion since 1967. In Niger, President Mohamed Bazoum, declared the winner of an election marred by irregularities reported in two Tournons La Page Niger observation reports, took over from Mahamadou Issoufou, who had been implicated in major corruption scandals. These regimes, like the others that had previously suffered coups d'état, were democratic only in appearance, at the same time restricting civic space and public freedoms.

It is essential to remember that military governance is not widely supported. Indeed, according to a 2022 Afrobarometer survey, two-thirds (66%) of Africans prefer democracy to any other form of government. Furthermore, vast majorities reject one-man rule (80%), single-party rule (78%) and military rule (67%). However, only 38% are satisfied with the way democracy works in their country. This dissatisfaction, combined with the international community's support for regimes that show little respect for democratic principles and human rights, raises concerns for the years to come.

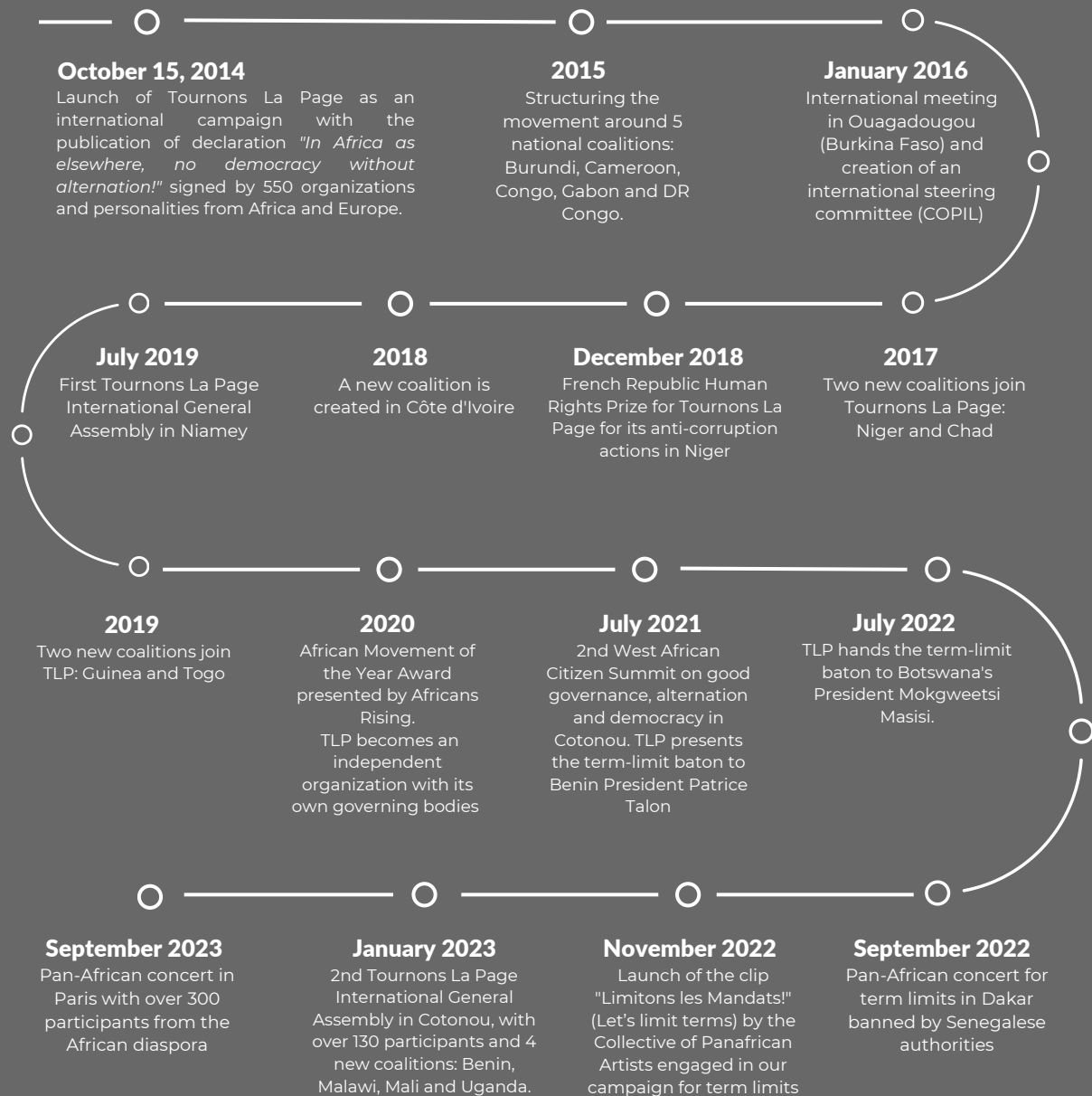
The recent elections in the Democratic Republic of Congo on December 20 confirm these concerns, and underline the crucial importance of establishing solid, transparent democratic processes to ensure stability in these regions.

The year 2024 stands out as the biggest election year in the history of mankind, with elections scheduled in 76 countries, including some 15 in Africa. The stakes are high, and the opportunity must be seized to write a new, fairer and more democratic page.

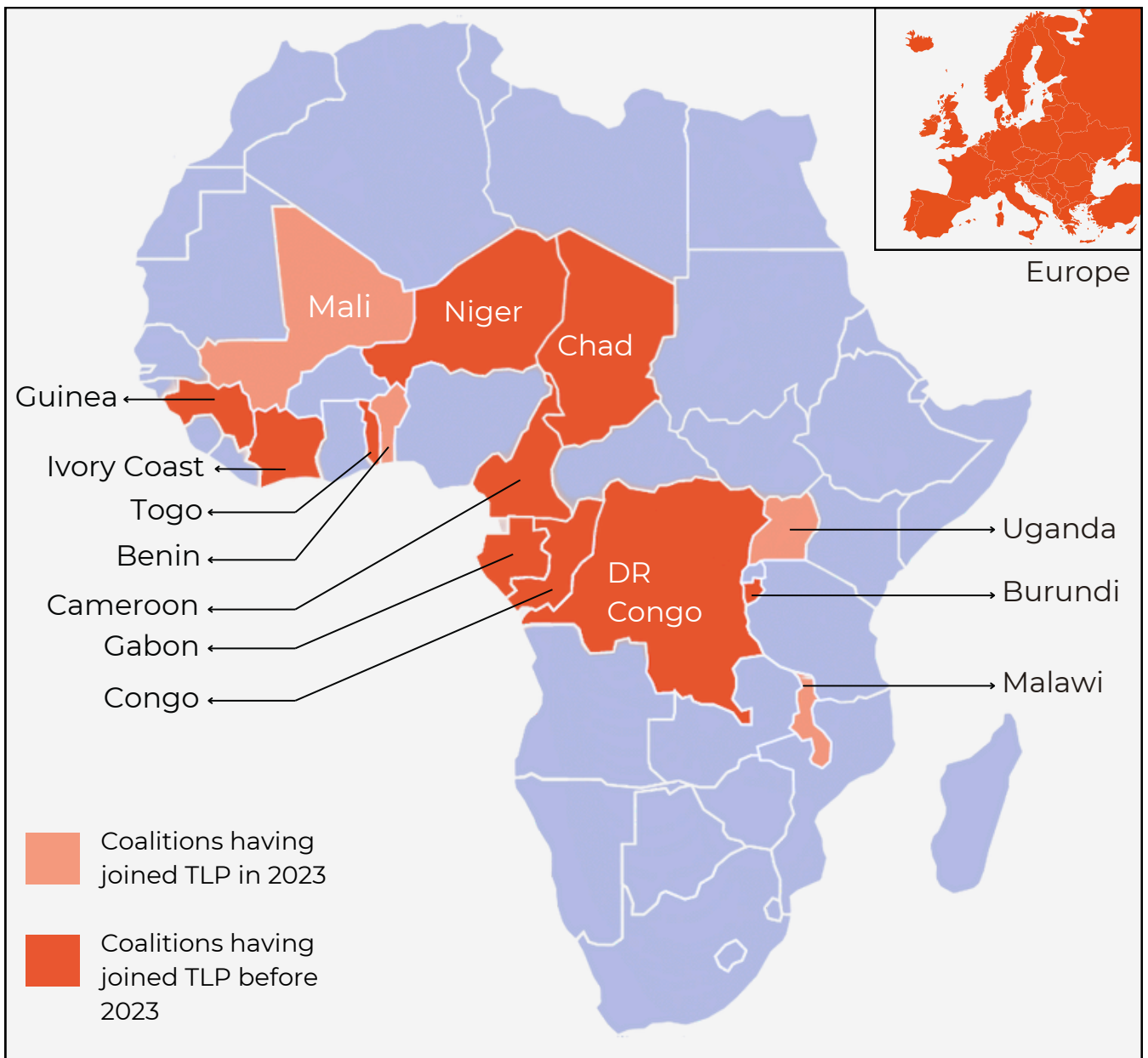


# TLP AT A GLANCE

Tournons La Page (TLP) was created in October 2014 by civil society activists from Africa and Europe to call the international community's attention to the lack of democratic alternation in a number of African countries, and the negative consequences of this confiscation of power for stability and development. Initially conceived as an international campaign with a limited lifespan, Tournons La Page has gradually structured and developed into a movement of organizations and public figures united in 15 coalitions by 2023. TLP has a strong collective identity, with a vast and heterogeneous collective that is aware of belonging to the same community of destiny. This makes it possible to initiate large-scale national and international mobilizations and to contribute to the fight against the arbitrariness of authoritarian regimes.



# OUR COALITIONS



**15**

coalitions

**260**

member organizations



**TOURNONS LA PAGE**  
EN AFRIQUE COMME AILLEURS.  
PAS DE DÉMOCRATIE SANS ALTERNANCE

# 2023 IN NUMBERS



Press articles mentioning TLP

198



Subscribers on social networks

27 000



Advocacy reports

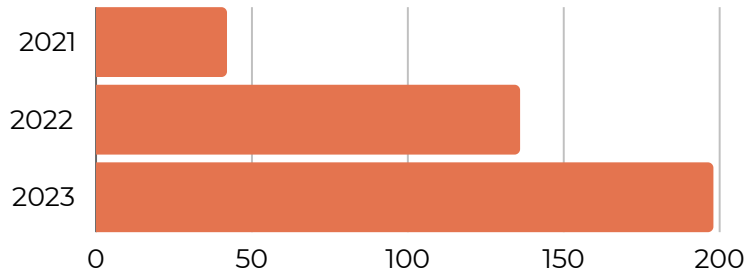
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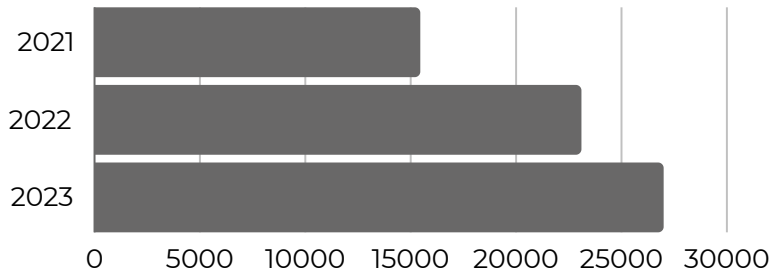
Budget

724K €

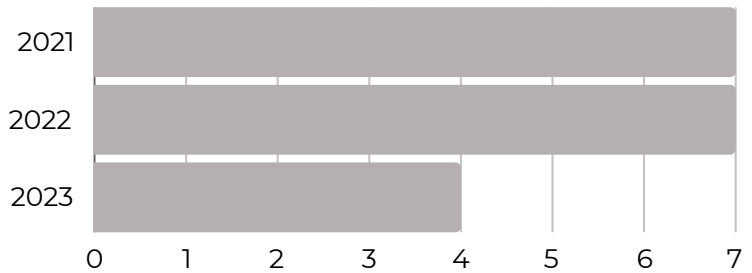
Number of press articles between 2021 and 2023 :



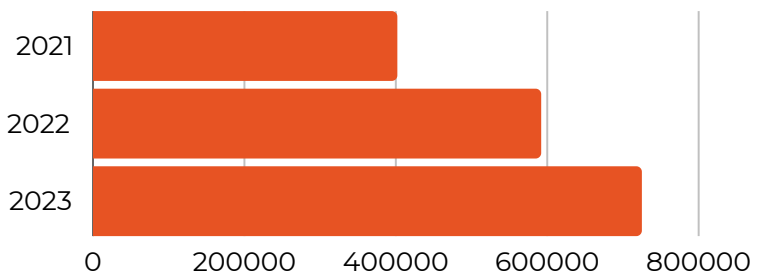
Subscriber growth between 2021 and 2023 :



Number of reports published between 2021 and 2023 :



Annual budget between 2021 and 2023 (in euros) :



# OUR PARTNER NETWORKS



Since its creation in 1976, CRID has taken a critical look at globalization and development. A staunch defender of human rights around the world, CRID defends a different vision of globalization and development, which is too often supplanted by the economic interests of states and multinationals. With a network of nearly 50 organizations, CRID conducts numerous campaigns to challenge public decision-makers and mobilize citizens, based on the advocacy work of its members



CIVICUS is a global alliance of civil society organizations and activists committed to strengthening citizen action and civil society around the world. Established in 1993, CIVICUS is an alliance with over 9,000 members in more than 175 countries. Its definition of civil society is broad and includes non-governmental organizations, activists, civil society coalitions and networks, social and protest movements, volunteer organizations, advocacy organizations, charities, faith-based groups, labor unions, and philanthropic foundations.



While civil society organizations and movements have effectively documented the global repression of civil liberties, there is an urgent need to increase solidarity among diverse sectors of civil society and to harmonize strategies for reclaiming civic space. The Vuka! coalition was born in response to the growing consensus that civil society must better coordinate its efforts and develop new forms of organization to combat the closing of civic space.

## IOI Plateforme IOI Droits de l'Homme

The Human Rights Platform (HRP) is a collective of French NGOs acting internationally for the promotion and defense of human rights. Created in 2017, it now has 26 members and allows them to increase their visibility, representation, linking and mutual reinforcement. Tournons La Page is part of its Steering Committee since the General Assembly of June 2022.

## Africans Rising

For Justice, Peace & Dignity

Africans Rising is a pan-African movement of individuals and organizations working for peace, justice and dignity. Africans Rising seeks to play a critical role on the continent by engaging governments, businesses, and global and national NGOs to focus on the challenges that Africans see as critical, including demands for a fair global trading system, concrete actions to combat the effects of climate change.

eurAc

European network  
for central africa

The European Network for Central Africa (EurAc) aims to help the Great Lakes region build a better future. EurAc advocates for a strong, coherent and sustainable commitment from the European Union and its Member States, integrated with a regional approach. EurAc brings together 36 European civil society organizations working in and on the region and supports local civil society in Burundi, the Democratic Republic of Congo (DRC) and Rwanda in the promotion of peace and development, and the defense of human rights.



**TOURNONS LA PAGE**  
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PAS DE DÉMOCRATIE SANS ALTERNANCE



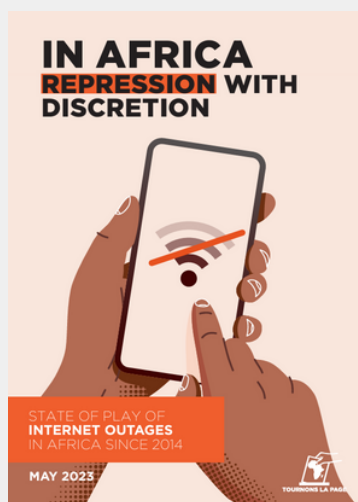
# OUR PUBLICATIONS



## Sahel Democracy Barometer (only available in French)

Democracy is in decline on the African continent, and particularly in the Sahel - a region that has seen no fewer than 6 coups d'état since 2020, between Mali, Chad, Burkina Faso, and very recently Niger, on July 26, 2023. In addition to these unconstitutional regime changes, many experts, non-governmental organizations (NGOs) and civil society players are concerned about the reduction of civic space and the proliferation of freedom-destroying laws under the pretext of insecurity. To better understand the ins and outs of this democratic retreat, Tournons La Page has gathered the experiences of citizens in 5 Sahelian countries (Mauritania, Mali, Burkina Faso, Niger and Chad), enabling us to draw up an inventory of democracy in the region.

[READ THE REPORT](#)



## In Africa, repression with discretion

*State of play of Internet outages in Africa since 2014*

Although the majority of Internet outages take place in Asia, the African continent is not left behind. For example, since the launch of Tournons La Page in 2014, of the 14 African countries where Tournons La Page operates, 13 have resorted to Internet blackouts. This generalization is all the more worrying because very often, major repressions are organized during blackouts, hidden from the eyes of the international community. This report aims to document cases of Internet cuts or restrictions since 2014 in the 14 African countries where TLP operates, and highlight the link between Internet cuts and attacks on democracy.

[LIRE LE RAPPORT](#)



## Civic space in the Gabonese Republic: the cloak of arbitrariness (only available in French)

This report aims to document the narrowing of civic space and the violations committed in Gabon since the summer 2016 presidential election. It analyzes the national and international legal texts applicable to human rights and highlights the liberticidal provisions currently in force in Gabon. It then draws up an inventory of the different types of violations committed in order to demonstrate their recurrence and the dynamics of shrinking civic space at work in Gabon. Since the 2016 presidential elections, there have been at least 864 arrests, 12 demonstrations banned or repressed, 13 newspapers suspended and 34 days of internet blackouts.

[READ THE REPORT](#)

# OUR PUBLICATIONS



## Policy and legislative mechanisms for promoting presidential term limits within ECOWAS

Political developments within ECOWAS show that member states of the sub-regional organization have continued to be confronted with the presence of military-led governments. The military's rise to power is hampering democratic progress in most ECOWAS states and threatening political stability in the region. This unfavorable democratic trend is linked to concerns over political reforms, which have called into question the reliability, legitimacy and acceptability of elections in member states. This study was commissioned by TLP from the African Constitutional Law Network (ACLN), a partner association based in South Africa, whose work focuses on the development of constitutionalism and democracy in African countries.

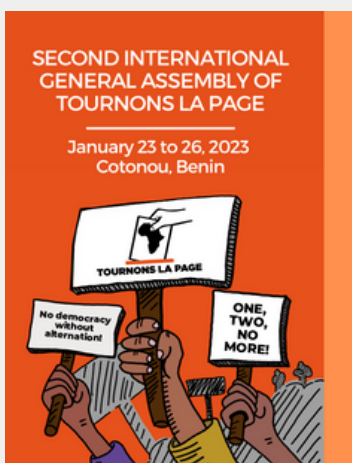
[READ THE REPORT](#)



## From campaign to international movement *Capitalizing on 8 years' experience*

This document, written jointly by Secours Catholique-Caritas France (SCCF) and Tournons La Page, is the fruit of a capitalization process carried out over 11 months between May 2022 and March 2023. In the context of the transfer and empowerment of TLP, it is important that this experimentation be valued and valorized in order to serve the reflection of TLP and SCCF on the development and/or reproduction of a campaign similar to that of TLP and/or new alliances and consortiums through the identification and valorization of best practices.

[LIRE LE RAPPORT](#)

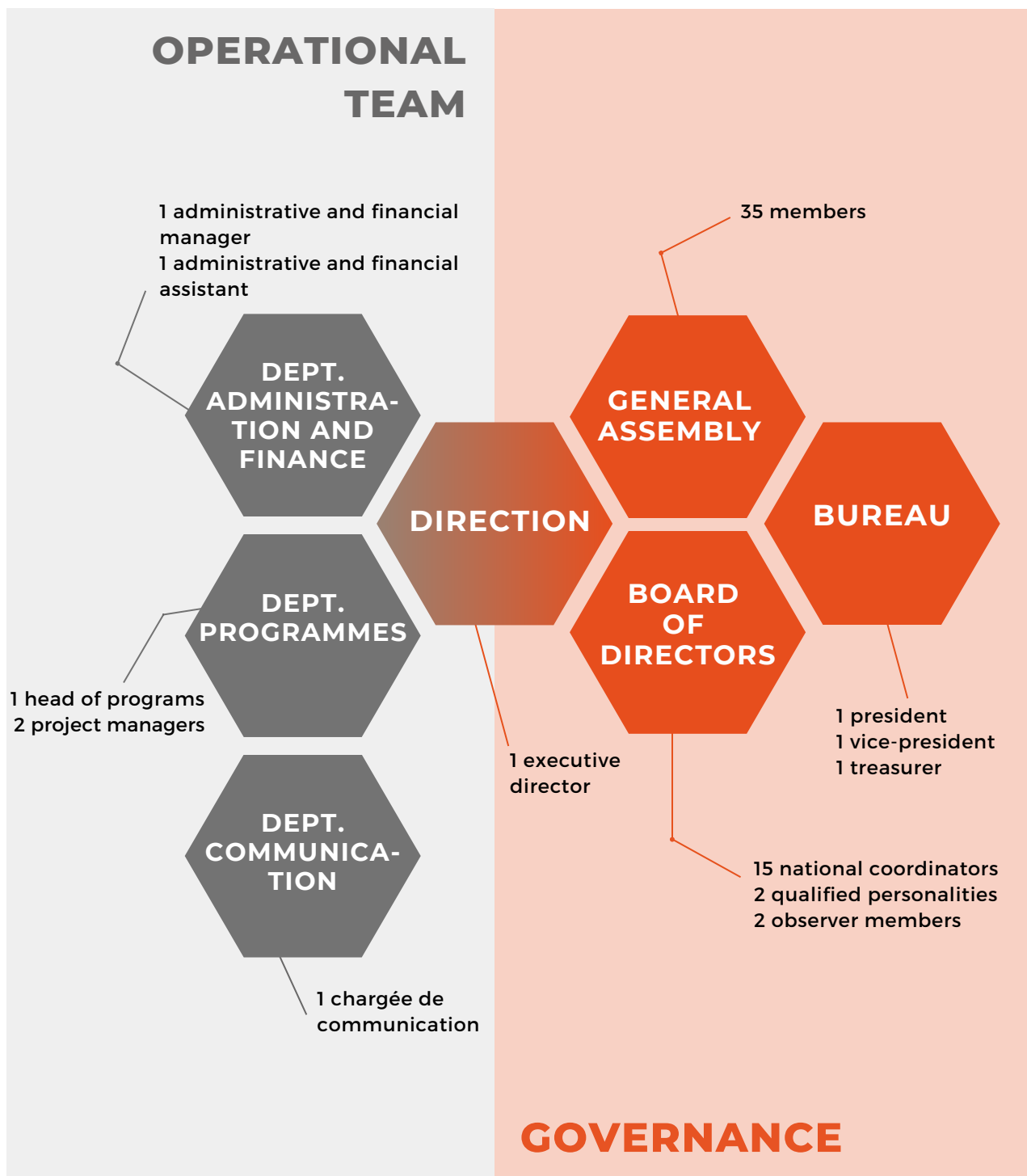


## Second Tournons La Page International Assembly *Narrative report (January 23 to 26, 2023, Cotonou, Benin)*

The opening ceremony of Tournons La Page's (TLP) second international General Assembly (GA) brought together over 120 members, partners and guests from a wide variety of backgrounds. In a region plagued by coups d'état, Benin stands out as an exception, particularly in view of its commitment to the constitutional principle of limiting presidential terms to two, and President Patrice Talon's pledge to step down at the end of his term.

[READ THE REPORT](#)

# ORGANIZATION CHART

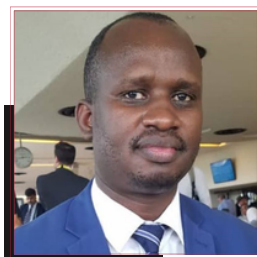


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## THE BUREAU



Alexandre Didier  
**AMANI**  
*President*



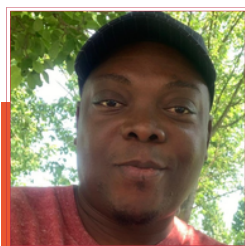
Janvier  
**BIGIRIMANA**  
*Vice President*



Brigitte  
**AMEGANVI**  
*Treasurer*

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## THE BOARD OF DIRECTORS



Elias  
**BEHANZIN**  
*Coord. TLP-Benin*



Anitha  
**GATERETSE**  
*Coord. TLP-Burundi*



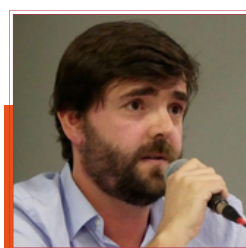
Jean Marc  
**BIKOKO**  
*Coord. TLP-Cameroon*



Brice  
**MACKOSSO**  
*Coord. TLP-Congo*



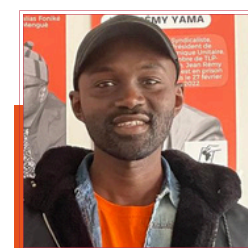
Donald  
**NENE**  
*Coord. TLP-Côte d'Ivoire*



Glauber  
**SEZERINO**  
*Coord. TLP-Europe*



Sentiment  
**ONDO ELIBIYO**  
*Coord. TLP-Gabon*



Mamadou Billo  
**BAH**  
*Coord. TLP-Guinea*

# THE BOARD OF DIRECTORS



Malango  
**MAGANGA**

*Coord. TLP-Malawi*



Moussa Zan  
**DIARRA**

*Coord. TLP-Mali*



Maikoul  
**ZODI**

*Coord. TLP-Niger*



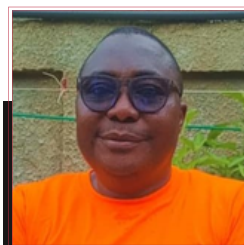
Muddu Yisito  
**KAYINGA**

*Coord. TLP-Uganda*



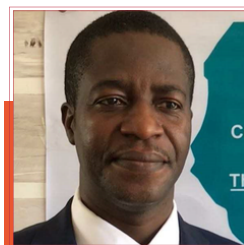
Laure  
**MUSHOBEKWA**

*Coord. TLP-RDC*



Jacques Saham  
**NGARASSAL**

*Coord. TLP-Chad*



David  
**DOSSEH**

*Coord. TLP-Togo*



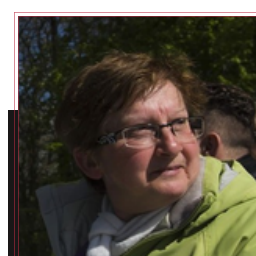
Karyom **KAMADJI  
DEMBA**

*Observer member*



Agnès  
**METOUGOU**

*Observer member*



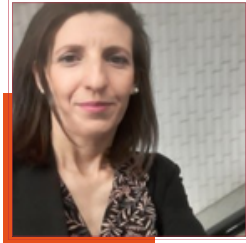
Louise **AVON**

*Qualified personality*

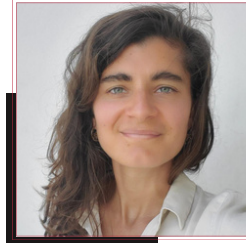
# THE INTERNATIONAL SECRETARIAT



Mathieu  
**POURCHIER**  
*Executive Director*



Nacera  
**RAMTANI**  
*Administrative  
and financial  
manager*



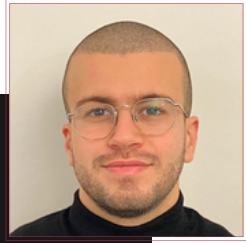
Margaux  
**WIPF**  
*Program Manager*



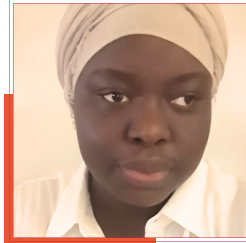
Moyra  
**OBLITAS**  
*Communications  
officer and  
Inclusion referent*



Anna  
**SIMON**  
*Projects and  
Advocacy Officer*



Wassim  
**OUAMEUR**  
*Governance  
Project Manager*



Faiza  
**MAHAMAN MANZO**  
*Administrative  
and Financial  
Assistant*

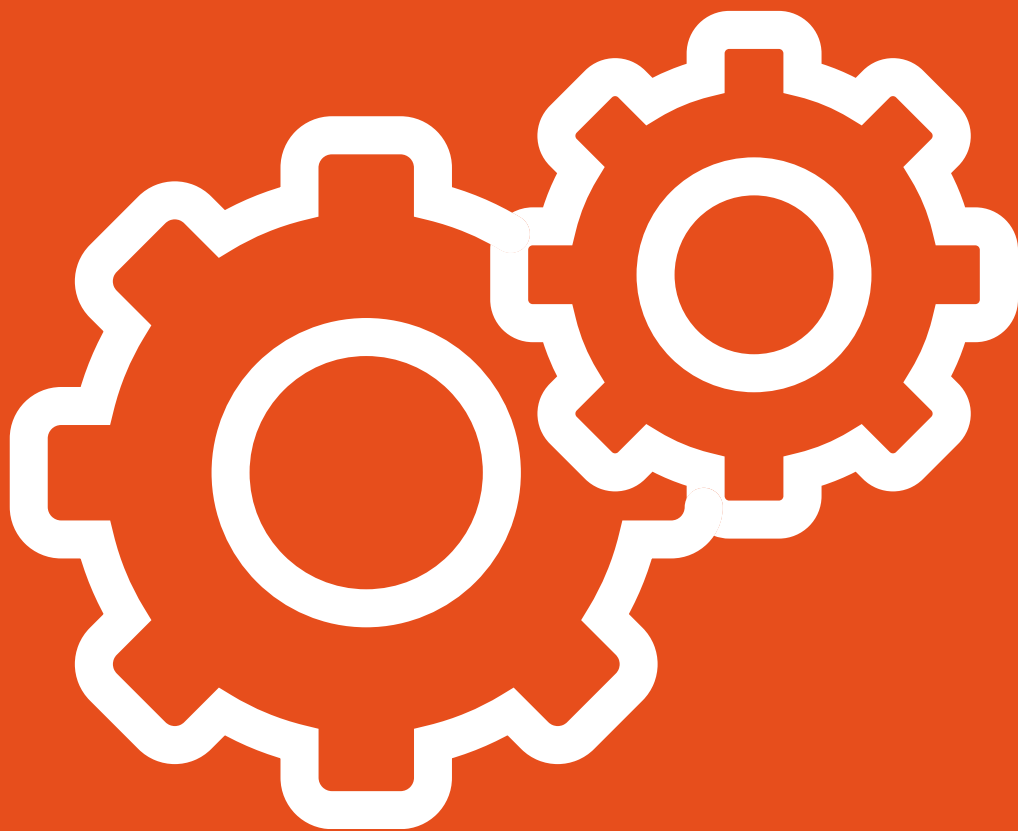


Dèlofon  
**HOUETOHOSSOU**  
*Communications  
assistant*

We would like to express our thanks to Laurent DUARTE (former Executive Secretary) and Karine GRANDPIERRE (former Project Manager) for their contribution to Tournons La Page, and wish them every success in their future projects.

We would also like to thank Nayera YOUSSEF, Cloé ESTEVES and all the volunteers who have supported our movement over the years.

# OUR PROJETS



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# OUR STRATEGIC AREAS

Tournons La Page has adopted a new strategic plan for 2023-2025 and four strategic priorities have been defined based on a shared assessment of the previous three-year plan:

## 01. **Be a sounding board for mobilizations and demands for democracy**

Since its creation, Tournons La Page's aim has been to echo the voices of democracy. This objective leads us to work on methods and activities to influence by and for the members of our network. It also leads us to prioritize collective dynamics, open up our actions and systematically build alliances.

## 03. **Protecting members and building an international network of solidarity and support**

Support members in the event of violations of their rights through an effective and operational emergency fund, organize and lead formal or informal groups and forge alliances ensuring protection for TLP activists, build and sustain a culture of security (digital, physical and emotional) within the TLP movement.

## 02. **Make TLP a school of democracy capable of producing knowledge and analysis on democratic processes in Africa, by encouraging the cross-fertilization of expertise and promoting activist knowledge**

Tournons La Page's success in bringing about lasting change in political and social processes depends in part on how we can become a learning organization, one that trains and trains itself. To this end, Tournons La Page aims to become a genuine school of democracy: innovation in terms of internal democracy; development of an internal and external training offer; intellectual production by and for members, in close liaison with the academic world; sharing and knowledge sharing.

## 04. **Build a grassroots movement for democracy, involving the most vulnerable segments of society, by strengthening member organizations and coordinating the network**

Leading the life of the movement, strengthening its governance in a democratic and inclusive way, building local roots, regional synergy and the development of the movement in a spirit of transparency and accountability to TLP's donors and partners.



# 01. BE A SOUNDING BOARD FOR MOBILIZATIONS AND DEMANDS FOR DEMOCRACY



## Sahel Campaign

Following on from the activities carried out since 2021 calling on the French authorities to rethink their action in the Sahel countries, TLP has published a report in collaboration with CARE, CCFD-Terre Solidaire and Oxfam entitled "France-Sahel: l'heure du bilan". This will serve as the basis for advocacy meetings with French MPs and officials from the Ministry of Europe and Foreign Affairs.

As part of this campaign, TLP was interviewed by the French Senate as part of its information report "What Assessment for Operation Barkhane?", published in June 2023.

The recruitment of an intern in early 2024 enabled us to benefit from a summary of the "Fuchs-Tabarot" parliamentary report on the renewal of partnerships between France and African countries, and will be useful for our future meetings.

The collective is currently rethinking its advocacy strategy, starting by renewing its objectives. Indeed, in the current context, political dialogue on the Sahel appears locked-in, even sclerotic. The momentum opened up 3-4 years ago on Franco-Sahelian issues has closed, to the benefit of an imperative to renew France's relations with French-speaking African states, and therefore an advocacy agenda more transversal to France's policy on the continent.

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At the same time, specific issues remain at stake in France's relations with Sahelian countries, such as the restoration of aid to Sahelian countries channeled through NGOs/CSOs, and the lifting of visa restrictions on nationals of Mali, Niger and Burkina Faso. More broadly, the collective must continue to send out a message in favor of a policy that guarantees the conditions for maintaining relations among civic societies, citizens to citizens, overcoming diplomatic tensions and renewing France's relations with Sahelian countries, particularly Mali.

## Citizens' campaign for term limits

The term-limit campaign launched in 2022 has been extended to 2023, this time with a focus on Senegal, where President Macky Sall has left it unclear whether he will run for a third term. The campaign included a number of activities:

- The organization of a second edition of the concert for term limits in Paris in September 2023, which brought together 7 African artists (Meiway, Didier Awadi, Nanda, Léman, Elom 20ce, Don Stash, Momo Kankua). Over 300 participants attended the event.
- The organization of two advocacy missions to Abuja, the headquarters of ECOWAS. The first took place in July, the second in December 2023. During both missions, advocacy meetings were held with members of CDD West Africa, NDI, WADEMOS and an ECOWAS commissioner. During the second mission, a round table consisting of two panels on the theme of term limits within ECOWAS was organized by the WADEMOS network. David DOSSEH, TLP-Togo coordinator, and Henrietta EKEFRE of the African Network of Constitutional Lawyers (ANCL), invited by TLP, took part. TLP also presented a report entitled "*Political and legislative mechanisms to promote presidential term limits within ECOWAS*". This study was written by ANCL, at TLP's request. During the mission, David DOSSEH of TLP-Togo, Mohamed TRAORE of TLP-Guinea and Ibrahima MBODJ of Afrikajom Center took part in a West Africa Democracy Radio program on the issue of the third mandate.
- During both missions, press conferences were organized and TLP made statements, including a joint statement with WADEMOS.
- An advocacy mission to Washington in November, where the TLP delegation met with members of Catholic Relief Services, NDI, Freedom House, Committee to Protect Journalists, National Endowment for Democracy, International Republican Institute, Amnesty International and the State Department to discuss term limits in Africa and the protection of human rights defenders.

## 02. TURNING TLP INTO A SCHOOL OF DEMOCRACY

### Action-Research, with Sciences Po



Since the 2021 coup in Mali and the subsequent breakdown of diplomatic relations with France, the rejection of French policy in Africa - often referred to as "anti-French sentiment" - has been the subject of growing political and media debate. Increasingly, French-speaking African countries are pointing to the need to "diversify" their partnerships, signalling a move away from their European and Western partners.

In this context, Tournons La Page, in partnership with Science Po Paris, is carrying out action research in 5 countries (Benin, Cameroon, Côte d'Ivoire, Gabon and Chad), bringing together researchers and members of civil society in order to analyze and objectify the deep-rooted causes, assessments and nuances of this rejection of French foreign policy. A report as well as journalistic and academic articles will be published in mid-2024.

### Training courses

Tournons La Page organizes and delivers training courses aimed at sharing knowledge and networking players:

- Physical protection - civil society players in Madagascar (April 2023)
- Networking - Marianne initiative winners (June 2023)
- Physical and digital protection - Secours Catholique-Caritas France (December 2023)

### 03. PROTECTING OUR MEMBERS AND BUILDING AN INTERNATIONAL NETWORK OF SOLIDARITY AND SUPPORT



In consortium with Agir ensemble pour les droits humains, TLP has set up the Protection program for the benefit of its members. The fight for democracy exposes activists to considerable risks (threats, arrests, assassination attempts, etc.), particularly in the run-up to elections.

Following a first phase of the project, which enabled an effective protection mechanism to be put in place (10 TLP members arrested in 2021 compared with 55 in 2020), a second phase was launched in April 2021 for a two-year period.

The protection sought by the program is both preventive (advocacy, communication, training, creation of a protection network) and reactive (material and legal assistance).

Since its launch, 58 requests for assistance have been examined in 11 countries, and 108 human rights defenders at risk have been supported with legal, medical, security and subsistence assistance.

In addition to this support, the Protection team lobbies national, regional and international bodies such as the European Union, the African Commission on Human and Peoples' Rights and the Office of the United Nations High Commissioner for Human Rights to ensure that defenders' rights are respected.

## 04. BUILDING A GRASSROOTS MOVEMENT FOR DEMOCRACY

### General Assembly in Cotonou, Benin

In January 2023, Tournons La Page held its second General Assembly in Cotonou, Benin. Over 120 members, partners and guests from some twenty countries took part in a week of sharing and exchanging best practices. The meeting began with two days of thematic workshops on the various issues on which Tournons La Page members are working: civic space, protection, state violence, security cooperation, etc. The third day was elective, with the adoption of the activity report, the financial report and the new three-year plan, before electing the Board of Directors and the new Executive Committee. The latter is made up of :

- Marc Ona Essangui as President
- Janvier Bigirimana as Vice président
- Brigitte Ameganvi as Treasurer

Last but not least, the General Assembly officially welcomed four new coalitions as integral parts of the movement: TLP-Benin, TLP-Mali, TLP-Malawi and TLP-Uganda.



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## 04. BUILDING A GRASSROOTS MOVEMENT FOR DEMOCRACY

### Election of a new TLP president

Following the early resignation of the former Chairman, Marc ONA ESSANGUI from Gabon, an Extraordinary General Assembly was held on Friday November 3, 2024 to elect a new representative. Three members of TLP's Board of Directors put themselves forward as candidates for the position of Chairman. Mr Didier Alexandre AMANI won with 59% of the votes cast in the second round.

To guarantee the integrity of the electoral process, an *ad hoc* electoral commission was set up. It ensured that every member had a voice and was fairly represented, thus ensuring the transparency and fairness of the ballot. The commission also drew up a standard profile for candidates, ensuring that they had the skills and commitment required to lead the organization in accordance with its charter and bylaws.

### FRIO support: TLP's governance restructuring

Tournons La Page has undergone rapid growth and profound changes in its structure and operations since its creation, and particularly over the period 2020-2022. Despite a structuring associative project shared by all members of the TLP movement, and a strong, mobilizing common vision, the movement's fragility lies in the difficult coupling between agile governance and a strong professionalization of activities. Supported by highly committed members and an international secretariat made up of active, committed young people, the movement's associative life is rich but, given its size and diversity, requires a high level of commitment that could be severely affected by a generational change in governance. So, with the support of Coordination Sud's FRIO program and consultants Khadidja Lahlali and Anne-Gaël Erard, Tournons La Page carried out a program to study and strengthen its governance, structuring and representativeness. This work has led to the revision of the Articles of Association adopted at the Extraordinary General Assembly of September 22, 2023, and of the internal regulations due to be adopted in 2024.

## 04. BUILDING A GRASSROOTS MOVEMENT FOR DEMOCRACY

### Administrative and financial reinforcement of coalitions

The international secretariat has set up a program to support coalitions in strengthening their administrative and financial capacities. This process has been formalized and launched, and will continue in 2024. Training workshops are planned as part of this support to train the coalitions' administrative and financial staff. Management tools have been proposed to facilitate the monitoring and organization of administrative and financial management. In addition, an extract of simplified administrative and financial procedures has been made available to the coalitions' teams. By improving their skills in these areas, coalitions can amplify their impact, win the trust of stakeholders and guarantee the sustainability of their projects.



### ECIS study

A prefiguration study was carried out by TLP to understand the implementation in Africa of Education for Citizenship and International Solidarity (ECIS) actions aimed at promoting citizenship and militant action in the social, economic, political and environmental fields, at local and global levels.

ECIS aims to provide tools that enable citizens to understand the world in which they live, and to commit themselves to making changes.

Two countries, Gabon and Togo, were selected to provide data for reflection on ECIS in Africa. A study carried out by an international consultant broadened these reflections for the actions of TLP and its partners, taking into account field observations and other ECIS experiences.

## 04. BUILDING A GRASSROOTS MOVEMENT FOR DEMOCRACY



### Strengthening inclusion at TLP

At the end of 2021, with the aim of promoting women's engagement, Tournons La Page has set up a group of women leaders. This group was created as part of a project to identify and overcome barriers to women's participation within TLP.

Following on from this project, a partnership has been established with the Institut de Relations Internationales et Stratégiques (IRIS), starting with the 2023 academic year. The main objective of this partnership is to strengthen the participation of women and young people within TLP, both in terms of projects and governance. This partnership is part of the IRIS "International Program Manager" training program. The aim is to develop an international project, from the analysis phase through to financing. At the end of the partnership, the group of IRIS students will provide Tournons La Page with a funding dossier including a technical and financial proposal.

In addition, in November 2023, Tournons La Page revised its statutes to include measures to promote inclusivity within its governance, such as the establishment of parity representation at the General Assembly and on committees. These changes also include the adoption of an alert protocol for the prevention of discriminatory violence and the appointment of an inclusion referent responsible for implementing an inclusion strategy. This reflects TLP's ongoing commitment to diversity and inclusion in its internal operations, and is part of the process of strengthening governance initiated by FRIIO.



# FINANCIAL REPORT

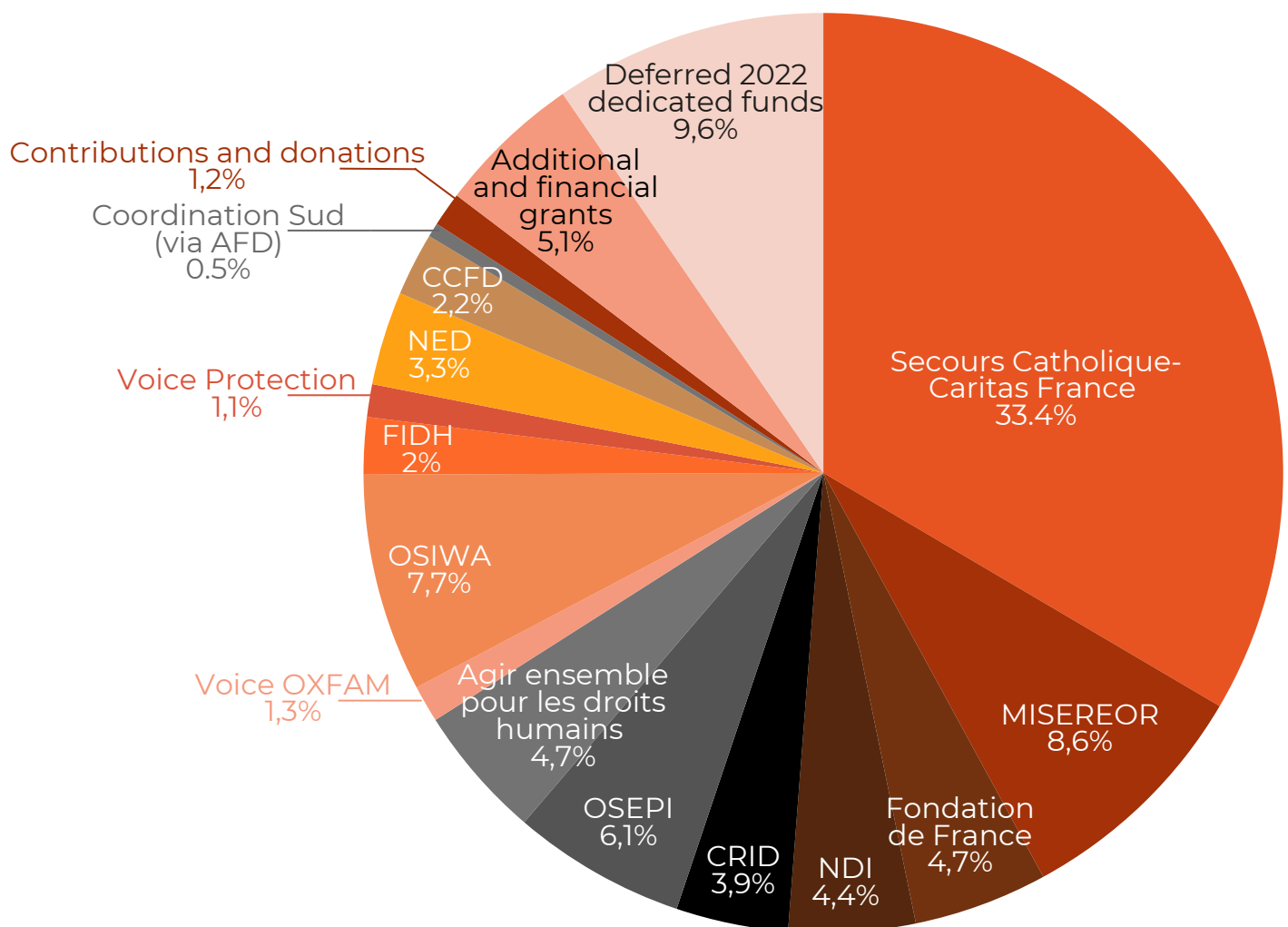


## TLP DIVERSIFIES ITS SOURCES OF FINANCING AND PROJECTS IN 2023

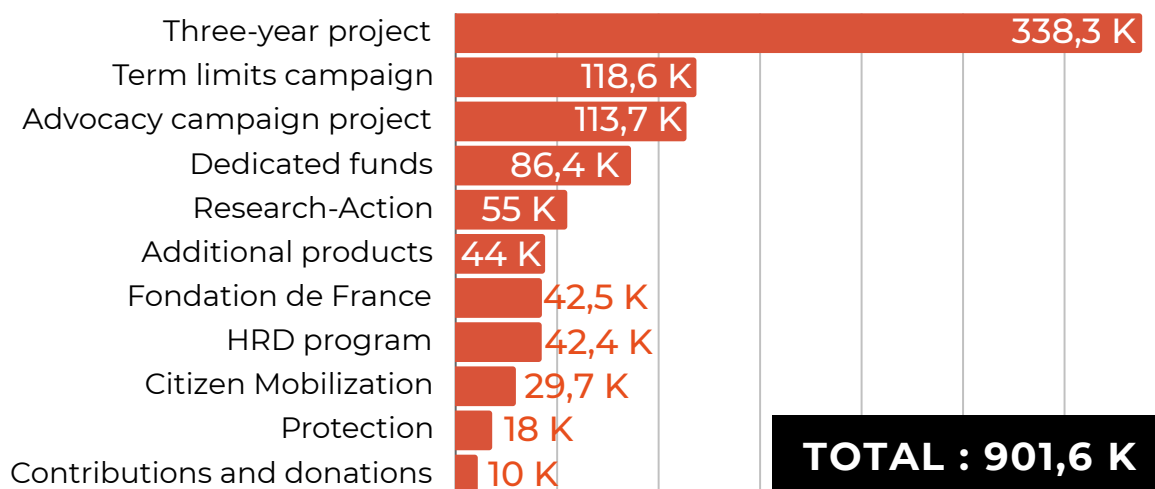
TLP continued to diversify its funding sources and projects in 2023. The SCCF remains an essential technical and financial partner, providing direct structural support to national coalitions.

The contribution of national coalitions has been decisive in this diversification of technical and financial partners, either through the cross-cutting projects proposed and supported by certain national coalitions, or through the constant improvement of the procedures implemented and the quality of the narrative and financial reports submitted on the use of the funds entrusted to us.

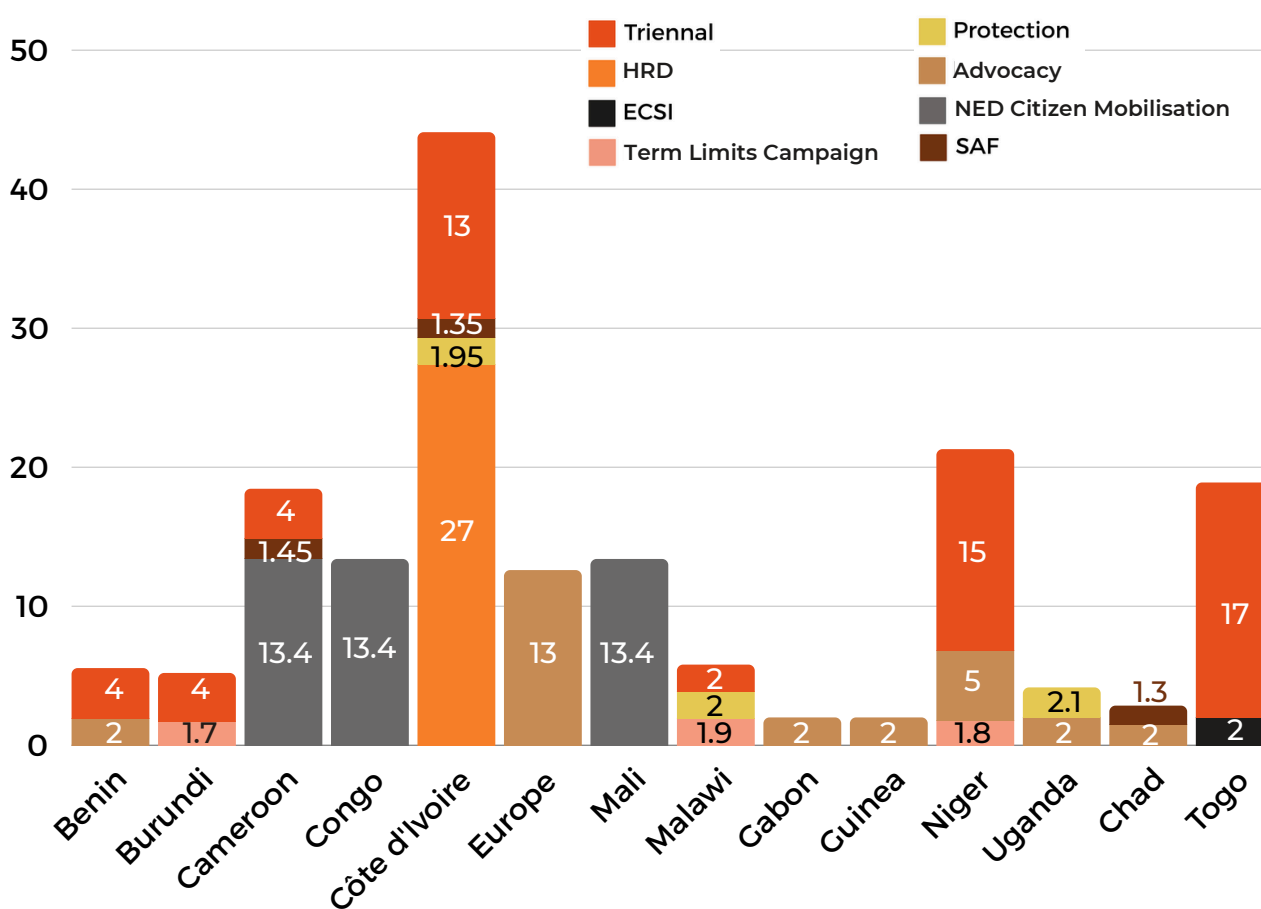
### GRANT BY TECHNICAL AND FINANCIAL PARTNER (IN %):



## 2023 EXPENSES BY PROJECT (IN THOUSANDS OF EUROS)



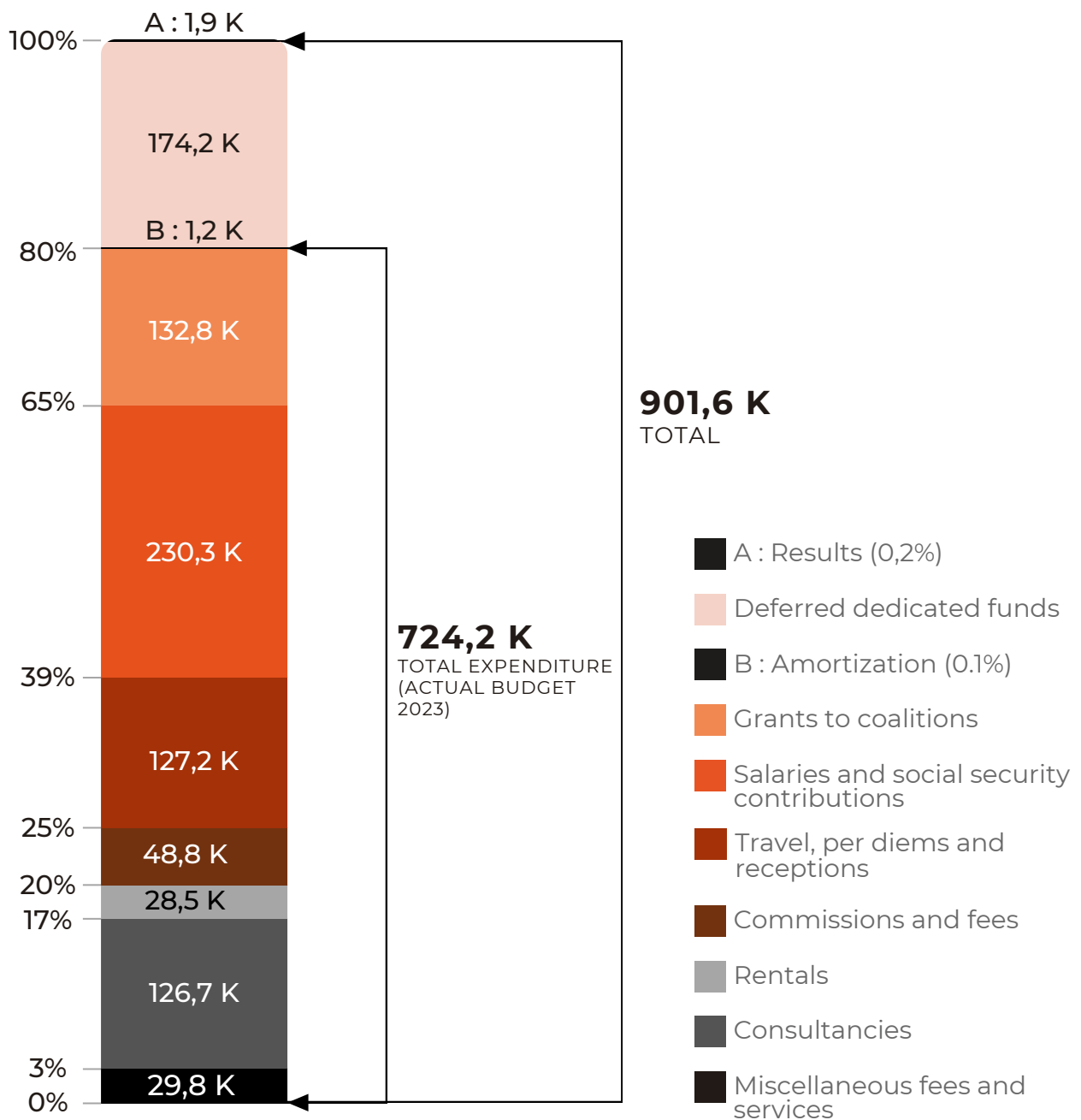
## STRUCTURAL FUNDS AND PROJECTS BY COALITION IN 2023 (IN THOUSANDS OF EUROS)



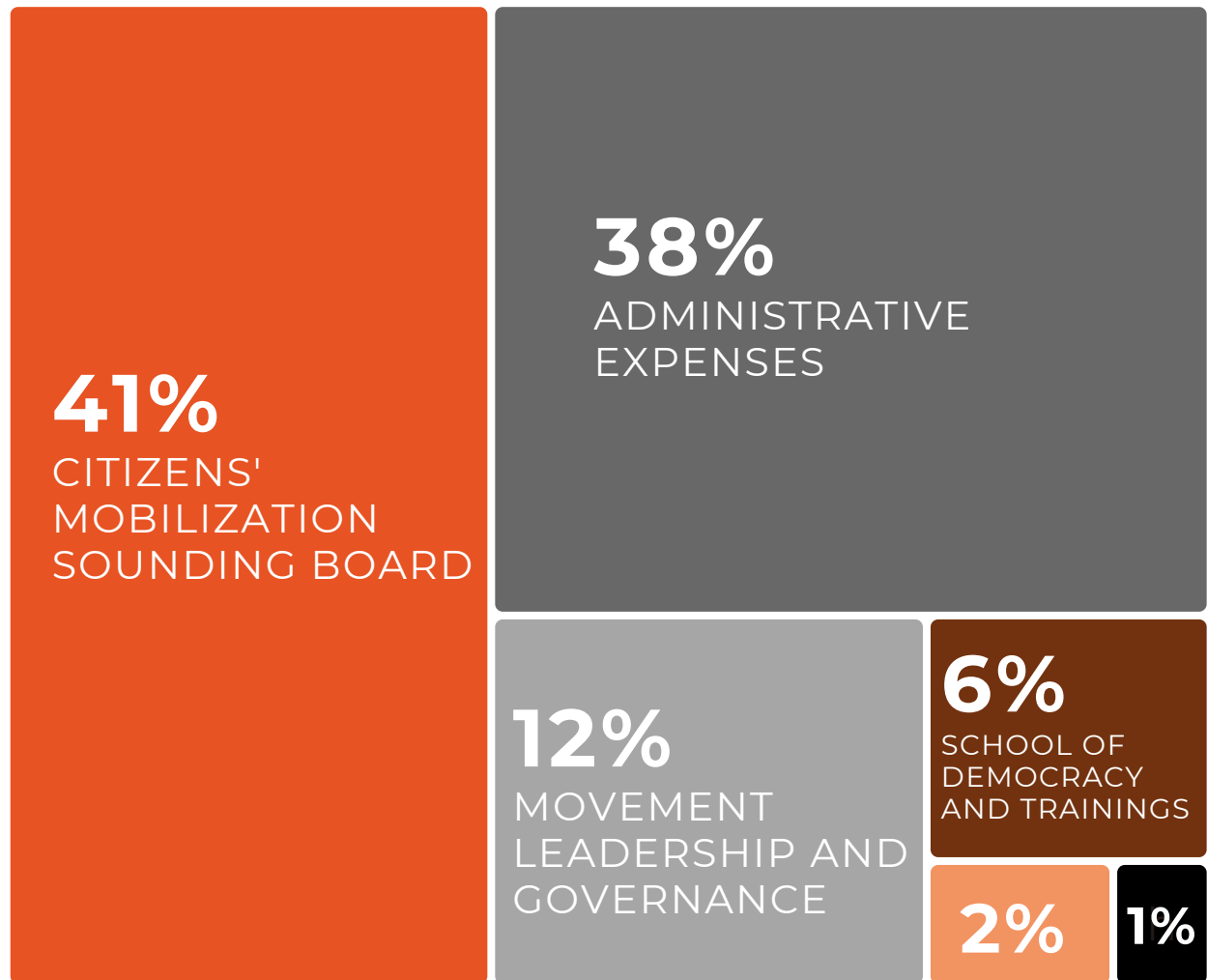
## 2023 EXPENDITURE BY TYPE OF EXPENSE

For 2023, our expenditure amounts to **724,2k€**, excluding the **174,2k€** allocated to dedicated funds for multi-year projects. Of this realized budget :

- **308 k€** i.e. 42%, were used for citizen mobilization activities.
- **272k€** i.e. 37% was used to cover administrative costs (HR, office rental, telecommunications, etc.).
- Finally, **144 k€** were earmarked for the implementation of joint actions (school of democracy and training, protection of members, animation and governance of the movement, as well as various contingencies).



## BREAKDOWN OF 2023 EXPENSES (EN %)



 MEMBER PROTECTION AND SOLIDARITY

 MISCELLANEOUS AND CONTINGENCIES

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## TOURNONS LA PAGE

Pour l'alternance démocratique  
en Afrique

Tournons La Page (TLP) is an international citizen's movement of more than 220 organizations that leads and relays actions to promote democratic change in Africa.

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The contents of this publication are the sole responsibility of Tournons La Page and can in no way be taken to reflect the views of the organizations listed above.



ENSEMBLE,  
CONSTRUIRE  
UN MONDE JUSTE  
ET FRATERNEL



TERRE  
SOLIDAIRE  
Soignons les forces du changement

IOI Plateforme  
IOI Droits de l'Homme



AGIR ENSEMBLE  
POUR LES DROITS HUMAINS



OPEN SOCIETY  
EUROPEAN POLICY  
INSTITUTE

